1. **Introduction**

Military and Police Commission will apply a Strategic Management Plan (SMP) with the main goal, focused on formulate and implement strategies, which will ensure that the missions, aims and related objectives of MPC be coherently realized on all levels and within all relevant IJF bodies and partners.

The SMP is dynamic, anticipatory and pro–active. It will therefore entail the adoption of information from past and present as well as the anticipation of future development regarding the operation and environment of IJF and partners. The Strategic Plan shall take into account the strategic medium and long term environment, in which IJF and partners are actively engaged in. Its main purpose is to cater for challenges IJF and partners envisaging in the sport area, to ensure and increase IJF’s relevance and influence.

SMP comprises of three main phases, namely:

a) Formulation;
b) Implementation and execution;
c) Evaluation.

The responsibility for the Strategic Planning Process rests with IJF top level authorities, supported by MPC.

2. **Aim of the Strategic Plan 2013 – 2017**

The aim of the Strategic Plan is to establish an effective, structured and systematic planning process, designated to manage and implement the provisions stated in the Memorandum of Understanding and Partnership Protocol.

The development of the Planning Cycle 2013 – 2017 is directed towards strengthening IJF and partners’ effectiveness and to ensure their success in specific priority areas.

The Strategic Plan should be implemented through Annual Business Plans.

3. **Missions**

The mission of the Commission is to facilitate the growth of military and police sport activities, especially where the needs in judo are stronger, by implementing a management system orientated to training camps, clinics, courses, studies and by providing specific informative instructions and guidance to athletes or trainers or/and supporting the judokas, which belong to International Military or Police Sport Organizations, during their active career and/or after finishing it.

MPC aim is to continuously develop its position as a major structure devoted to sports in generally and to judo especially, to physical training and education as well as judo as sport for all employed personnel, bringing together International Military or Police Sport Organizations personnel from all nations, building friendship among them and thereby contributing to world peace.

In order to realize its mission, MPC should:

- explain, promote and spread IJF vision and philosophy in the largest possible way towards athletes belonging to IMPSO, in order to favour, encourage and develop judo, from the daily sportsman, up to the world class athlete;
- develop contacts with all universal types of institutions to set up in a healthy way quality-partnerships and to confirm the role of sports within the IMPSO as indispensable pillar of worldwide sports;
- search for, agree on and finally coordinate and supervise the meetings of military and police judokas with the aim of integrating IJF philosophy, reinforcing its goals and underlining its image;
elaborate think–tanks during the meetings to encourage the development of judo, give an equal chance to the less advantaged to practice judo, reinforce the evidence of the preponderant contribution of physical education within the IMPSO to sports and mainly to judo;
- implement, alone or with other partners, projects deriving from the work of think–tanks and results obtained from scientific meetings.

4. **MPC Strategic Goals**
- expand its position as a strong commission worldwide, inside IJF and in cooperation with CISM and USIP;
- contribute to openness and confidence among IJF members and IMPSO and thereby to world peace through sport and related activities;
- play an active role in the world of judo and physical training and education;
- support less privileged members in the spirit of friendship and solidarity.

5. **Challenges and issues of strategic importance for MPC**

For MPC the following issues are of essential importance for the execution of its mission during the next years, based on above comprehensive analysis:
- MPC’s relevance regarding judo, physical education and training in IJF and IMPSO of the member countries;
- sports program taking into account the development of judo and the trends in the world;
- continental and regional requirements;
- management structures and processes on all IJF levels to meet growing demands;
- contribution to preventive diplomacy and post conflict peace building through IJF’s and IMPSO’s activities;
- fight against doping.

6. **MPC strategic objectives for 2013 – 2017**

Above challenges and issues of strategic importance require concrete MPC work to achieve progress in these fields. This work will allow for fully exploiting the strength and eradicating the weakness of MPC during the mentioned period, by:
- strengthened role of IJF for the benefit of the IMPSO of member countries regarding judo and physical training;
- promotion of IJF contribution to physical education and judo training in the IMPSO;
- focus on basic and/or special requirements, mainly on scientific development, technical assistance through sports activity and solidarity;
- improvement of the management structures and processes on all IMPSO levels;
- cutting of doping in IJF and IMPSO to the maximum extent possible.

The Strategic Objectives lay put the strategic direction for MPC for the period 2013 – 2017. These objectives should be described in a Plan of action, which must be realized through projects, constituent elements of the Annual Business Plans.